THE DEPARTMENT OF CLIMATE CHANGE

Ministry of Climate Change Adaptation, Meteorology, Geo-Hazards, Environment, Energy and Disaster Management

STRATEGIC PLAN n 025-2030



GOVERNMENT OF VANUATU

ADVANCING CLIMATE ADAPTATION AND MITIGATION ACTIONS THROUGH TRANSFORMATIVE, ROBUST & INNOVATIVE INITIATIVES AND CONTRIBUTING TO ENHANCED LIVELIHOODS AND ACHIEVING SECURITY WITHIN THE WIDER PACIFIC OCEAN OF PEACE.

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Department of Climate Change, Strategic Plan, 2025 - 2030

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Foreword



Impacts of climate change in Vanuatu are multiple, severe and disproportionally affect the population. Vanuatu is one of 43 nations on the Climate Vulnerable Forum and has been a vocal proponent in limiting temperature rise from global warming to 1.5° Celsius. The Paris Agreement on Climate Change seeks to limit temperature rise to 2° Celsius. Vanuatu ratified the Paris Agreement in April 2016 and has taken a bold step to prominently lead the International Court of Justice Advisory Opinion [ICJAO] initiative, an effort to address climate change at the International Court of Justice.

Climate change projections indicate that the impacts of climate change will intensify, a

multifaceted issue that will require relevant and timebound initiatives to address. In parallel to this, Vanuatu aspires to progress its development aspirations which include improving infrastructure, increasing access to essential services, safeguarding natural resources and ensuring social balance for its people, with specific considerations for its vulnerable and marginalized population.

These aspirations are interconnected and require interconnected considerations to eventuate. This strategic plan is part of domestic efforts to address the impacts of climate change on its vulnerable communities, through feasible actions in collaboration with relevant stakeholders and development partners. The implementation of Vanuatu's development agenda is expected to be guided by Vanuatu's National Sustainable Development Plan 2016 – 2030.

Vanuatu's National Climate Change and Disaster Risk Reduction Policy 2016 – 2030 further complements and guides climate change mainstreaming within the development landscape. Vanuatu has submitted Enhanced Nationally Determined Contributions [NDCs] that outline conditional efforts for low carbon development, and climate change considerations across all relevant sectors.

This Strategic Plan is a review of the initial plan which was developed for the period 2021 – 2023 and is an articulate representation of the Department of Climate Change's priorities to reduce present and future climate change risks, while maintaining considerations for the development aspirations, and ensuring implementation across all levels.

The Department of Climate Change is of the view that this document provides much needed guidance on implementation, and stands ready to collaborate with stakeholders and development partners to ensure implementation is achieved. Overall, this document will guide initiatives by the Department of Climate Change that ensure Vanuatu's vulnerable communities have access to much needed climate change services, are empowered, achieve improved livelihoods, and are able to effectively participate in Vanuatu's development aspirations.

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Executive Summary

The DoCC was established as part of the Vanuatu Government's efforts to address the impacts of climate change domestically, while enhancing livelihoods and contributing to meaningful development. The department gets its mandate from the Meteorology, Geohazards and Climate Change Act – No.25 of 2016.

The DoCC has reviewed its initial Strategic Plan (2021 - 2023) and used the findings of the review to develop a six-year SP (2025-2030) in order to guide the implementation of Vanuatu's climate change priorities in alignment with Vanuatu's NSDP and enhanced NDC. The strategicplan will be used by the department as a guide for alignment of resources, programs and activities along with national climate change priorities. The SP represents an integrated set of strategic goals and operational objectives and activities needed to achieve the mission and vision of the department.

Mission

"To promote and Enabling Environment Encompassing Climate Governance, Adaptation and Mitigation via Inclusive and Equitable Services.

Vision

"A sustainable and Climate Resilient Vanuatu"

The DoCC's SP algins with the NSDP, the corporate plan of the MoCC, relevant national and regional policies and frameworks and the Sustainable Development Goals [SDGs]. The initial development of the SP adopted a multi-step development process and methodology. The reviewed SP builds on this process through the analysis of implementation as measured by the DoCC M&E Framework. The M&E Framework will continue to be utilized for the implementation of this reviewed document. Budgets are as per DoCC annual implementation budget, project budgets and incorporation of climate change efforts in CSO and NGO budgets. Relevant findings from development partners involved in the consultation process are also factored into the budget.



Abbreviations

ADR	Annual Development Report Annual
AWP	Workplan/Business Plan
CCDRR	Climate Change and Disaster Risk Reduction Policy (2016-2030)Climate Change
CCFR	Finance Review (2017)
CDM	Clean Development Mechanism of UNFCCC
COM	Council of Ministers
СТВ	Central Tender Board Department of
DoCC	Climate Change
FRDP	Regional Framework for Resilient Development in the PacificGovernment of
GoV	Vanuatu
ISACC	Institutional Strengthening in Pacific Island Countries to Adapt to Climate Change Monitoring $\&$
MEP	Evaluation Policy
MFM	Ministry of Financial and Economic Management
MoCC	Ministry of Climate Change Adaptation, Meteorology, Geo-Hazards, Energy, Environment and Disaster
	Management
MRV	Monitoring, Reporting and Verification Monitoring
M&E	& Evaluation
NAB	National Advisory Board on Climate Change & Disaster Risk reductionNational
NAPA	Adaptation Plan of Action
NDC	Nationally Determined Contributions National
NDMO	Disaster Management Office
NERM (IP)	National Energy Roadmap (Implementation Plan)National
NPF	Planning Framework
NPP	New Policy/Project Proposal
NSDP	National Sustainable Development Plan 2016-2030The Paris
PA	Agreement
REDD+	Reducing emissions from deforestation and forest degradation and the role of conservation, sustainable
	management of forests and enhancement of forest carbon stocks
RMF	Result and Monitoring Framework
PESTLE	Political, Economic, Social, Technological, Legal and EnvironmentalSustainable
SDGs	Development Goals (as per Agenda 2030)
SMR	Six Monthly Report
SP SPC	Strategic Plan
SWOT	The Pacific Community
TWG	Strengths, Weakness, Opportunities and ThreatsTechnical
UNFCCC	Working Group
	United Nations Framework Convention on Climate Change



About the Department

The Department of Climate Change has broad mandates with respects to the provisions of climate change adaptation and climatechange mitigation services which importantly contribute to overall national resilience building efforts. Section 23 in particular of the Meteorology, Geological Hazards and Climate Change Act No.25 of 2016 lists these various functions of the DoCC.

An important aspect of the DoCC's mandate is application of 'precautionary principle' while discharging responsibilities and functions to ensure that: in the event of a threat of damage to the environment or a risk to human safety and health from the impacts of climate change within Vanuatu, the lack of scientific evidence certainty regarding the extent of adverse effects is not used as a pretext to prevent or avoid a decision being made to respond to orto minimize the potential adverse effects or risks.

DOCC Mandate

To Promote an Enabling Environment Encompassing Climate Governance, Adaptation and Mitigation Approaches via Inclusive and Equitable Services

1.Ensure that high quality services are provided in relation to climate change in Vanuatu;

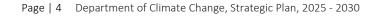
2. Promote capacities of governments, communities and organizations to understand and respond to risks arising from climate change

3. Ensure that the government and the public are informed of matters related to climate change and are able to make effective use of such information and data, to respond to such events, in order to protect the environment and the safety and welfare of the community.

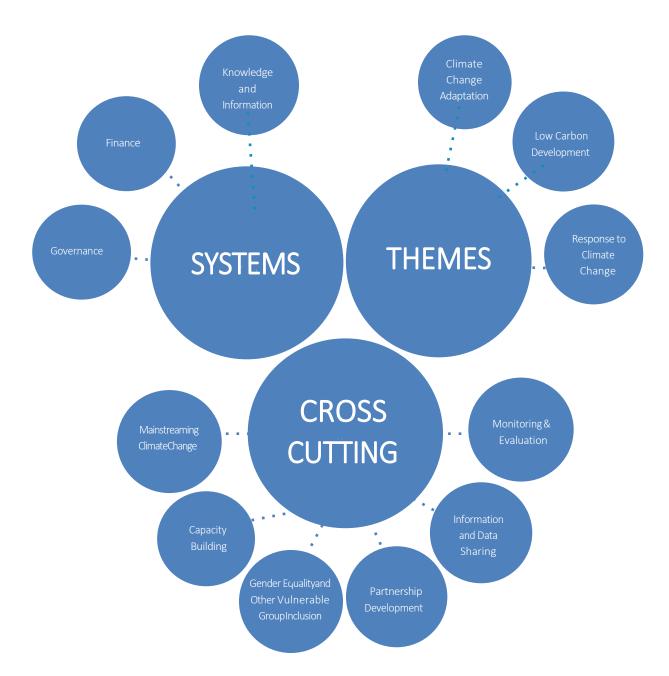


VISION A Sustainable and Climate Resilient Vanuatu The DoCC's Vision and Mission statement presents the aspirations embedded within the fundamental duties defined under the constitution of Republic of Vanuatu i.e. to protect the Republic of Vanuatu and to safeguard the national wealth, resources and environment in the interests of the present generation and of future generations, and the National Vision i.e. "A stable, sustainable and prosperous Vanuatu"; under the National Sustainable Development Plan (NSDP or Vanuatu 2030): The People's Plan; and the Vanuatu Climate Change and Disaster Risk Reduction (CCDRR)Policy 2016-2030.

	Values
Equity	Providing opportunities for meaningful participation by all groups in society, including women, youth, the elderly, people with disabilities, remote communities; valuing traditional practices; and engaging with all levels of government, industry sectors, development partners, donors, academia, regional and international bodies.
Transparency	Operating openly on sensitive matters for others to see and to enable effective good relationship among partners resulting in increased participation in all aspect of planning and implementation of activities
Accountability	Maintain the integrity of the department by ensuring culturally acceptable provision of services through proper uses of resources and allocated budget
Innovation	Enabling dynamic systems that are science and evidence based, adaptable to changing situations, incorporating traditional knowledge and practice, emerging trends, technological advances and local contexts
Partnership	Working together with other responsible development partners, humanitarian actors including government, private, donors funded projects and civil society organizations to implement priority activities highlighted in the strategic and business plan
Positive Working Environment and Effectiveness	Develop and work in positive environment both internal and external, to implement the mandate and achieve the objectives and goals. Cautiously implement and monitor the activities within the department and across the sector for effective implementation and optimum utilization of resources.
Community Focus	empowering communities at the local level through a bottom-up approach, drawing on local skills, values and traditional knowledge, and enhancing decentralization in planning, programmes and projects
Learning and Reflection	Develop and implement lifelong learning process within the department and across the sector to integrate the good practices and fulfill vision and mission.
Sustainability	Strengthening and utilizing the existing systems through mitigation and adaptation building on experience, learning from events, activities and good practice to ensure continuity of programs.
Inclusivity	To encourage the participation of all groups to achieve equitable outcomes and interventions in climate change and DRM



Systems, Themes, Cross Cutting



The DoCC's strategic goals has been classified into twelve priorities and grouped under three categories (Systems, Themes and Cross-Cutting):

- Systems: governance, finance, and knowledge and information.
- Themes: climate change adaptation, low carbon development (mitigation), and response and recovery.
 Cross-Cutting: Mainstreaming climate change, Capacity building, Gender equality and other vulnerable group inclusion, Partnership development, Information and data sharing and Monitoring and evaluation.



THEMES

Governance

The objective is to enhance strategic frameworks and institutional structures to deliver effective climate change services and implement initiatives in a coordinated, integrated and complementary manner.

The governance strategic priorities include:

- Institutional structures;
- Legislation and policy framework;
- International Obligations, Strategic and businessplanning; and
- Monitoring & Evaluation (M&E);

Finance

The objective is to ensure that adequate financial resources are available for: implementing climate change activities, build financial capacity to manage resources, and enable access to increased international funding.

The strategic priorities under finance include:

- Funding allocation;
- GCF National Implementing Entity (NIE) accreditation;
- Budgets, Financial statements, Procurement;
- Project management; and
- Small grants scheme;

Knowledge and Information

The objective is to enhance stakeholder knowledge and information on climate change, and improve communication-related interventions that empowerappropriate climate change actions.

The knowledge and information priorities include:

- Information management;
- Traditional knowledge;
- Knowledge sharing;
- Lessons learned;
- Data analysis, Research; and
- Risk assessment;

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Climate Change Adaptation

The objective is to integrate and strengthen climatechange adaptation initiatives across national, provincial and community levels, and across all sectors.

The climate change adaptation strategic priorities include:

- Vulnerability and impact assessment;
- Integrate climate change governance and implementation;
- Community based adaptation;
- Loss and damage (incurred as a result of climatechange); and
- Ecosystem based approaches;

Low Carbon Development

The objective is to support Department of Energy (DoE) in expanding sustainable development and climate change mitigation opportunities that reducecarbon emissions and simultaneously contribute to resilient livelihoods and wellbeing. The low carbon development strategic priorities include:

- Supporting DoE on implementing National Energy Road Map (NERM) Renewable energy, Energy efficiency;
- Climate Change Mitigation opportunities; and
- Supporting Department of Forests onimplementing REDD+;

Response to Climate Change

The objective is to support National Disaster Management Office (NDMO) to strengthen and build capacity in the areas of climate change preparedness, planning, response and recovery. The climate change response and recovery strategic priorities includes:

- Support NDMO on Planning, Preparedness and Community Awareness;
- Respond to climate change and disaster-related migration, displacement and planned relocation;



CROSS-CUTTING

Apart from system and themes, some key cross- cutting issues that have relevance and impact on allaspects of climate change, includes:

Mainstreaming Climate Change

Mainstreaming climate change is an effective means of integrating CC cross-cutting issues into policy, plans and processes across all levels of government and broad ranging sectors. Mainstreaming (or integrating) climate change in planning and decision-making is crucial to ensure climate actions and national development priorities are implemented hand-in-hand.

Mainstreaming also contributes to: reducing vulnerability to climate impacts and variability; increasing the adaptive capacity of communities and national activities facing climate impacts, andensuring sustainable development and avoiding decisions that will generate maladaptation. For example:

 Development of a simple rapid screening/ assessment tool kit or ready reckoner for policy/programme, design and implementation in order to mainstream climate change across thegovernment decision making.

Capacity building

Addressing the variable technical expertise and capacities on climate change with government departments, public and private sectors through capacity building.

A need-based capacity building programme shall be developed and implemented by carrying-out agap analysis and assessing current capacities and highlighting areas where work is required from the national to provincial government and area councillevels.

- Need and GAP assessment study shall be conducted;
- National capacity building programme shall be formulated;

Focused capacity building programmes shallbe conducted for government agencies,

departments, institutions, provincial governments etc. in partnership with respective agencies, NGOs etc;

Gender Equality and Other Vulnerable GroupInclusion

Climate change greatly impact on the lives, social and economic wellbeing of women and other vulnerable population (elderly, people with disability, Children, Youth, Migrants, displaced people and remote community etc.).

It is vital that women and vulnerable population shallhave full opportunities to meaningfully participate in policy development, decision-making and implementation of activities at all levels.

Initiatives are under way to ensure that gender considerations are mainstreamed into all climate change through Vanuatu's Department of Women's Affairs gender policy.

Partnership Development

A vast array of national and international, agencies, organizations, institutions, NGOs etc. are involved in climate change and working on climate actions. Collaborating with international and domestic stakeholders will increase the effectiveness and efficiency of climate actions. Development partners, regional organizations and academic institutions also have key role to play in planning, research, outreach and project delivery activities.

Collaborative mechanisms need to work effectively to ensure the alignment of goals, reduced duplication of effort, and efficient use of resources.

- Identify and communicate with the like-minded stakeholders;
- Collaboration and coordination for implementation of policies and programme;

Information and Data Sharing

The data information, best practices, lessons learnedetc. with reference to climate actions should be shared with the wider stakeholders through national and regional climate change portals

The free and easy access to information will increase the effectiveness and efficiency of climate actions; further help in informed decision making across the stakeholder group.

- ICT Documents (Flyers, leaflets, posters, education materials etc.);
- Annual business plan/work plan, reports;

Monitoring & Evaluation

The M&E framework and system for the climateactions will measure and monitor changes over

time, track the effectiveness of climate actions (mitigation, adaptation, knowledge networking andcapacity building) efforts, and guide future planningefforts.

Implementation of newly developed MRV Tool for energy sector (and proposed enhancement for all sectors) will integrate the stand-alone, project-basedM&E systems and move towards a single, integrated national climate change M&E framework. Integrated MRV Tool; MRV Reports – National, Sectoral, project basedetc.;





Support and develop adaptation interventions for realistic assessment of climatic change and climateaction impacts. Identify and implement potential climate change adaptation actions including legislation, frameworks & roadmaps for implementation

Strategic Goal: Strengthen climate change adaptation initiatives across all governance levels and sectors

Focus Area 1: Vulnerability and Climate Change Impact assessment

Outcome: Address site-specific climate vulnerabilities

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
1.1.1 Support and facilitate to include and carry-out vulnerability assessments,climate risk profiling and mapping as part of all Climate Change Adaptation Sectors/ Actions	 Scientific Officer (Climate Change Adaptation) - Lead; Donors/Development Partners Stakeholders 	On-going	To include project funds from VCCRP and VCAPII.	Development Partner/Donor/ CSO's	 # Proposals/ documents # Approved Project 	30%/40%	70%/90%
1.1.2 Review and Updating of Vanuatu's National Adaptation Programmes of Action (NAPA)	 Scientific Officer (Climate Change Adaptation) -Lead; Donors/Development Partners Stakeholders, DLA, CSOs 	2025 - 2028	25,000,000/30 ,000,000	Development Partner/Donor/ CSO's	 Revised and updated NAPA prepared and endorsed by CoM 	30%/5%	100%

Focus Area 2: Integrate Climate Change Governance and Implementation

Key Actions: Relevant Policies, Initiatives and Programmes must include an integrated Climate Change Adaptation Approach

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
1.2.1 Assist and collaborate in the development partner/donor coordination mechanism to integrate climate change governance	• Scientific Officer (Climate Change Adaptation) -Lead;	2025 -2030	5,000,000	Development Partner/ Donor/DoCC Budget	Coordination mechanism on climate change governance integration established	100%/50%	ongoing
1.2.2	Scientific Officer (Climate Change Mitigation) - Lead	2025 - 2030	10,000,000	Development Partners	Efforts to integrate relevant initiatives under a Carbon Market Framework.	20%	90%
1.2.3	Scientific Officer (Climate Change Adaptation) - Lead	2025 - 2030	10,000,000	Development Partners	Efforts to integrate relevant initiatives under an L&D Policy Framework	20%	90%



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Focus Area 3: Community Based Adaptation

Key Actions:Adaptation actions in communities addresses real, current and priority vulnerabilitiesAdaptation actions are owned and driven by the communitiesRights and needs of individuals are respected and recognized at community level

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
1.3.1 Engage communities to participate in and lead the vulnerability assessment process and share the outcomes as part of all adaptation initiatives	 Scientific Officer (Climate Change Adaptation) -Lead; Donors/ Development Partners 	On-going	To be estimatedand included as part of all project proposals/ documents	Developmen tPartner/ Donor/CSO's	 # Community engagement/ consultation activities conducted 	30%/40%	ongoing
1.3.2 Identify and develop community adaptation plans/ frameworkand actions through abottom-up planning approach	 Scientific Officer (Climate Change Adaptation) -Lead; Donors/ Development Partners 	2025-2040	200,000,000	Developmen tPartner/ Donor/CSO's	 # Community adaptation plans and actions framework developed (Sectoral/ Provincial) 	30%/40%	ongoing
1.3.3 Develop approaches/ processes to include community stakeholders and vulnerable groups in climate change adaptation initiatives in municipal, provincial and national climate and disaster decision-making	 Scientific Officer (Climate Change Adaptation)-Lead; Donors/ Development Partners 	2025-2030	50,000,000	Developmen tPartner/ Donor/CSO's	 Community and vulnerable group inclusion approach/ proceeds established. Enlisting communities and vulnerable groups 	30%/40%	ongoing



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Focus Area 4: Loss and Damage (L&D) incurred as a result of climate change

Key Actions: Take action around loss and damage

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
1.4.1 Carry-out assessments on potentialand actual loss and damage across Vanuatu linked with vulnerability assessment processes;	 Scientific Officer (Climate Change Adaptation)-Lead; Donors/ Development Partners 	2025-2030	100,000,000	Development Partner/ Donor	 Loss and damage assessments completed 	still await international confirmationto proceed/5%	still await international confirmationto proceed/50%
1.4.2 Develop a loss and damage implementation framework, including risk sharing, insurance and compensation approaches atreplacement value;	 Scientific Officer (Climate Change Adaptation)-Lead; Donors/ Development Partners 	2025-2030	50,000,000	Development Partner/ Donor	 Loss and damage implementati on framework (methodology) developed L&D assessment models developedfor projections and scenario analysis 	Same as the above	Same as the above
1.4.3 Collaborate with relevant line ministries (Public Works) and assist to implement climate-proofedbuilding codes, environmental impact assessments, regulations and development guidelines public and other major infrastructure in order to minimise loss and damage	 Scientific Officer (Climate Change Adaptation)-Lead; Donors/ Development Partners 	2025-2030	25,000,000	Development Partner/ Donor	 Climate proofing guidelines developed for major infrastructure (development) projects 	80%	100%
1.4.4 Collaborate with relevant partners to set up national L&D Fund	 Scientific Officer (Climate Change Adaptation)-Lead; Donors/ Development Partners 	2025-2030	300,000,000	Development Partner/ Donor	L&D Fund Set-Up completed	5%	100%

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Focus Area 5: Ecosystem Based Approaches

Key Actions:

Support ecosystem-based adaptation services

Activities	Responsibility	Timeframe	Total Budget(VUV)	BudgetSource	Outputs	2025 (% of achievement)	2030 (% of achievement)
1.5.1 Collaborate with relevant line ministries through policy or technical advice to identify soundland-use planning approaches and to develop ecosystem related development policy documents	 Scientific Officer (Climate Change Adaptation)- Lead; Donors/ Development Partners 	2025-2030	25,000,000	DevelopmentPartner/ Donor	Ecosystem based development approaches identified and policy documents developed	0%/40%	40%/90%

Focus Area 6: Planning and Preparedness to Climate related disasters

Key Actions: Enhance climate change response and recovery planning Strengthen preparedness activities

Activities	Responsibility	Timefram e	Total Budget (VUV)	BudgetSource	Outputs	2025 (% of achievement)	2030 (% of achievement)
1.6.1 Collaborate with NDMO, NationalRecovery Committee (NRC) and relevant stakeholders to address preparedness and recovery to climate change impacts into national, sectoral, provincial, municipal and community level plans	 Scientific Officer-Lead Donors/ Development Partners Stakeholders 	2025- 2030	15,000,000	Development Partner/Donor/ CSO's	 Climate change response recovery integrated into development plans at all levels 	15%/40%	Ongoing
1.6.2 Support relevant stakeholders to develop guidelines and trainings to ensure appropriate standards andconsistency when integrating climatechange into subnational planning and budgeting processes	 Scientific Officer - Lead Donors/ Development Partners Stakeholders 	2025- 2030	10,000,000	Development Partner/Donor/ CSO's	 Guidelines on appropriate standards for climate change integration into planning and budgeting developed. 	30%40%	ongoing



Support and develop mitigation interventions for realistic assessment of climatic change and climate action impacts. Identify and implement potential climate change mitigation actions including framework/roadmaps for implementation.

Strategic Goal:Sustainable development opportunities that reduce carbon emissionsFocus Area 1:National Energy Roadmap - Renewable Energy and Energy Efficiency – MitigationPathwaySupport implementation of the Vanuatu National Energy Road Map (NERM)and energy
considerations for climate change adaptation and mitigation

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
2.1.1 Collaborate and support Department of Energy (DoE) on implementation and achievement of NERM targets and goals	 Scientific Officer (Mitigation)-Lead Donors/Development Partners Stakeholders 	On-going	10,000,000	Development Partner/Donor/ Private Sector	Annual progress report on NERM targets (implementation progress	Ongoing	Ongoing
2.1.2 Identify opportunities to assist with relevant line ministries and stakeholders to develop approaches to implement and achieve NDC targets through the implementation of the NDC MRV tool	 Scientific Officer (Mitigation)-Lead Donors/Development Partners Stakeholders 	On-going	20,000,000	Development Partner/Donor/ Private Sector	 NDC (energy) target achievementopportunities identified and appropriate plans developed Positive list of technology for achieving NDC targets 	0%/50%	50%/Ongoing

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Focus Area 2: Climate Change Mitigation and REDD+

Key Actions:Enhance Vanuatu's natural resource status through carbon mitigation opportunitiesEngage with and expand Vanuatu's REDD+ and green carbon activitiesPrioritize green growth and low carbon development

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
2.2.1 Collaborate and identify opportunities with forestry stakeholders on inventorying, quantifying, mapping and sorting data on carbon stocks (forestry) in critical ecosystems	 Scientific Officer (Mitigation)-Lead Donors/Development Partners Stakeholders 	2025-2030	50,000,000	REDD+/ Development Partner/Dono r	 Carbon stock assessment opportunities identified and implementatio nsupported. 	100% NFI Inventory	100% NFl inventory updated
2.2.2 Support and engage in the development of an updated Nationally Determined Contribution(NDC) implementation roadmap based on latest NDC update	 Scientific Officer (Mitigation)-Lead Donors/Development Partners Stakeholders 	2025-2030	20,000,000	Development Partner/Donor/ Private Sector	 NDC implementation roadmap updated 	30%/50%	100%/Ongoing
2.2.3 Support Forestry departmentand engage in the international REDD+ Readiness process through the National REDD+ Technical Committee	 Scientific Officer (Adaptation/ mitigation)-Lead 	On-going	10,000,000	Development Partner/Dono r	 Inputs provided to National REDD+ programme 	Ongoing Support and engagement through to 2030	Ongoing Support and engagement through to 2030
2.2.4 Prepare Low Carbon Development Strategy for Vanuatu	 Scientific Officer (Mitigation)-Lead Donors/Development Partners Stakeholders 	2025-2030	20,000,000	Development Partner/Dono r	 Low Carbon Development Strategy developed and approved by CoM 	80%	Initially no figure allocated/Review will be ongoing
2.2.5 Collaborate with relevant stakeholders to prepare and submit relevant Nationally Appropriate Mitigation Action (NAMA) pro posalfor funding	 Scientific Officer (Mitigation)-Lead Donors/Development Partners Stakeholders 	2025-2030	15,000,000	Development Partner/Donor/ Private Sector	 #NAMA proposal developed and submitted for funding 	0%/50%	At least 2 Proposals Developed
2.2.6 Collaborate with relevant stakeholders/donors/development partners to identify green development alternatives and support to implement a green growth framework to minimise carbon emissions	 Scientific Officer (Mitigation)-Lead Donors/Development Partners Stakeholders 	2025-2030	10,000,000	Development Partner/Donor/ Private Sector	 Green growth framework developed # green development initiatives identified and # Piloted # implemented 	0%/30%	Green growth Framework Developed <mark>[review as needed]</mark>

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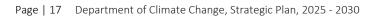


Strategic Goal: Institutional Strengthening and Capacity Building on Climate Change Services

Focus Area 1: Institutional Structure

Key Actions: Establish and strengthen institutional structures to effectively undertake their functions

Activities	Responsibility	Timeframe	Total Budget(VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
3.1.1 Strengthen DOCC's resources and capacity to effectively deliver climate change services and manage projects	Director [Lead] All Staff	2025 - 2030	10,000,000	Development Partner Donor DOCC	Institutional capacity gaps identified and strengthened	30%/40%	Ongoing
3.1.2 Facilitate the provision of climate change related technical advice to strengthen traditional governance and faith-based governance systems through partnerships among stakeholders	Director [Lead] All staff	2025 - 2030	10,000,000	Development Partner Donor DOCC	Traditional and Faith Based governance framework developed		40%
3.1.3 Develop Action Plan to Strengthen Climate Change Capacity of Provincial, Municipal and area council personnel through institutional collaboration and support.	Director [Lead] All staff	2025 - 2030	15,000,000	Development Partner Donor DOCC	Action Plan for institutional collaboration for local bodies developed		30%



Strategic Goal: Mainstreaming Climate Change into sectoral plans, policies and budgets of relevant line ministries

Focus Area 2: Legislation and Policy Framework

Key Actions: Drive strategic decision-making through contemporary legislation and policy frameworks

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
3.2.1 Facilitate the review and update Vanuatu's CCDRR policy	Director [Lead] All staff	2025 - 2030	20,000,000	Development Partner/Donor	Updated CCDRR policy developed and approvedby CoM	100%	Ongoing
3.2.2 Assist the NAB and relevant stakeholdersto identify opportunities to integrate and harmonize climate change requirements into other relevant legislation and policies	Director [Lead] All staff	2025 - 2030	10,000,000	Development Partner/Donor	Climate change requirements integrated into relevant legislation and policies.	100%	Ongoing
3.2.3 Collaborate with Dept. of Women's affairs and relevant agencies to develop practical strategies to address gender and social inclusion issues within the climate change context	Director [Lead] All staff	2025 - 2030	15,000,000	Development Partner/Donor	 Practical strategies developed for gender and social inclusion issues in climate change 	50%/60%	Ongoing

Strategic Goal: Identify gaps and build capacities among the stakeholders to enhance implementation of international climate change obligations

Focus Area 3: International and Regional Obligations

Key Actions: Meet international climate change obligations

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
3.3.1 Initiate and develop National AdaptationPlans (NAPs) as per the UNFCCC and as outlined in the CCDRR policy	 Scientific Officer (Climate Change Adaptation)-Lead; Scientific Officer (Mitigation)- Lead Donors/Development Partners Stakeholders 	2025 - 2030	100,000,000	Development Partner/ Donor	 National Adaptati on Plans (NAPs) develop ed 	100%10%	Ongoing (IP)
3.3.2 Support the NAB with periodic compilation and submission of UNFCCC reporting requirements (national communications (NCs), biennial update reports(BURs), national adaptation plans (NAP), and nationally determined contributions (NDCs))	 Director [Lead] Scientific Officer (Climate Change Adaptation)-Lead; Scientific Officer (Mitigation)- Lead Members of relevant Technical Working Groups [TWG] 	on-going	To be estimated and includedas part of all project proposals / documents	Development Partner/ Donor	UNFCCC reporting requiremen ts met through submission of periodic reports	100%/50%	Ongoing

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
3.3.3 Assist with the Identification of roles, capacities and budget towards the fulfilment of international obligations and activities, including ensuring gender balanced participation/contributions.	Director [Lead] All staff	on-going	DoCCBudget	Development Partner/Donor/ DoCCBudget	 Human resource positions allocated to fulfil internationalclimate obligation 	100%/50%	Ongoing

Strategic Goal: Mainstreaming Climate Change into sectoral plans, policies and budgets of relevant line ministries

Focus Area 4: Strategic and Business Plan

Key Actions: Develop, update and implement strategic and business plans

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
3.4.1 Carry-out periodic review, updating and ongoing implementation of strategic , business and annual work plans	Director [Lead] All staff	on-going	DoCC Budget	Development Partner/Donor/ DoCC Budget	 Review reports for strategic and annualwork plans 	100%	Ongoing (Annually)

Strategic Goal: Implementation and strengthening of MRV system for climate actions and SDG benefits

Focus Area 5: Monitoring and Evaluation (M&E)

Key Actions: Integrate M&E into project and programme design across government agencies and stakeholder groups

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
3.5.1 Develop a framework and an action plan to strengthen andenhance M&E of climate change activities at national, provincial andarea council levels	 Scientific Officer (Monitoring & Evaluation) Comm, Outreach & Partnership Officer; 	2025-2030	10,000,000	Development Partner/Donor/ DoCC Budget	M&E strengthening action plan developed	100%	100% [Amend and enhance]

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Explore and enhance opportunities for increasing level of climate finance for climate actions.

Focus Area 1: Funding Allocation

Key Actions: Ensure that adequate funding is available for climate change activities

Activities	Responsibility	Timeframe	Total Budget (VUV)	BudgetSource	Outputs	2025 (% of achievement)	2030 (% of achievement)
4.1.1 Collaborate with relevant stakeholders to identify and developa mechanism to allocate appropriatefunding in budgets for climate change activities	 Director [Lead] Senior Finance Officer Finance and Administration Officer Stakeholders 	2025-2030	DoCC Budget	DevelopmentPartner/ Donor/PrivateSector	Mechanism for climate change fund allocation in budgets	30%	100%
4.1.2 external funding is channelled through existing government financial systems	 Director [Lead] Senior Finance Officer Finance and Administration Officer Stakeholders 	2025-2030	DoCC Budget	DevelopmentPartner/ Donor/PrivateSector	External funds registered and channeled through government financial systems	30%	100%
4.1.3 Establish a national climatechange fund	 Director [Lead] Senior Finance Officer Finance and Administration Officer Stakeholders 	2025-2030	50,000,000	DevelopmentPartner/ Donor/PrivateSector	National climate change fund established	20%/0%	100% [See L&D Fund]

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Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
4.1.4 Identify and develop a framework for private sector investment in climate change projects	 Director [Lead] Senior Finance Officer Finance and Administration Officer Stakeholders 	2025-2030	20,000,000	Development Partner/ Donor/Private Sector	Framework forprivate sector investment developed	70%	100%
4.1.5 Collaborate with relevant stakeholders to explore options fora climate change insurance or risksharing scheme	 Director [Lead] Senior Finance Officer Finance and Administration Officer Stakeholders 	2025-2030	10,000,000	Development Partner/ Donor/Private Sector	Options for climate change insurance/risk sharing identified	20%	Ongoing

Focus Area 2: National Implementing Entity (NIE) accreditation for GCF

Key Actions: Establish and build on robust financial systems, including facilitating implementing entity accreditation

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
4.2.1 Implement measurable improvements in climate change budgeting, financial statements, reporting, audit processes, procurement practices, project management, and transparency policies and lobby with regional and international partners for support on obtaining NIE status by GCF	irector [Lead] enior Finance Officer nance and Administration Officer takeholders	2025-2030	20,000,000	Development Partner/ Donor	GCF NIE status obtained	50%	100%



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Strategic Priority SYSTEMS

Knowledge and Information

Strategic Goal: Identify and provide support to explore and strengthen cooperation on knowledge and information exchange/Enhance and strengthen ICT technologies for knowledge sharing

Focus Area 1: Information Management

Key Actions: Strengthen existing systems to improve information capture, access and application

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
5.1.1 Support , the information, education and communication endorsement process for climate change information material developers.	 Communication, Outreach& Partnership Officer [Lead] Scientific Officer (Climate Change Adaptation) - Lead; - Quality Control Scientific Officer (Mitigation)-Lead – Quality Control Stakeholders 	2025-2030	5,000,000	Development Partner/ Donor/CSOs	Information, education and communication endorsement process developed	100%/50%	Ongoing
5.1.2 Design, develop and maintain an updatedwebsitel for DoCC	 Communication, Outreach& Partnership Officer [Lead] Scientific Officer (Climate Change Adaptation) - Lead; - Quality Control Scientific Officer (Mitigation)-Lead – Quality Control Stakeholders 	2025-2030	5,000,000	Development Partner/ Donor/CSOs	Updated DoCC webportal developed	100%/50%	100%
5.1.3 Support the NAB Secretariat to update project information, resources, reports, events and contacts periodically on the climate changewebportal and ensure accessibility	 Communication, Outreach& Partnership Officer [Lead] Scientific Officer (Climate Change Adaptation) - Lead; - Quality Control Scientific Officer (Mitigation)-Lead – Quality Control Stakeholders 	on-going	DoCC Budget	Development Partner/ Donor/CSOs	Updated information on climate change web portal	80%	Ongoing
5.1.4 Develop weekly news for the Vanuatu Daily Post/VBT -, DOCC website and DOCC social menia platforms to provide information on DOCC climate change initiatives	 Communication, Outreach& Partnership Officer [Lead] Scientific Officer (Climate Change Adaptation) - Lead; - Quality Control Scientific Officer (Mitigation)-Lead – Quality Control 	on-going	DoCC Budget	Development Partner/ Donor/CSOs	Updated weekly information on climate change website, Vanuatu Daily Post, DOCC social media platforms.	50%	Ongoing

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Strategic Goal: Provide support and explore opportunities from traditional practices and knowledge relating to climate change mitigation/adaptation, weather and climate Focus Area 2:

Traditional Knowledge

Build on and share existing traditional knowledge and expand its use Key Actions:

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)	
5.2.1 Facilitate and promote traditional knowled compendium for climate change planning and make it accessi decision-makers	Partnership Officer [Lead]	2025-2030	10,000,000	Development Partner/Donor/ CSOs	Compendium on traditional knowledge for climate change planning	50%/20%	50%/100%	
Strategic Goal:Identify and provide support to explore and strengthen cooperation on knowledge and Information exchangeFocus Area 3:Knowledge SharingKey Actions:Develop and build on knowledge management systems								

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
5.3.1 Develop knowledge sharing materials on climate change related to local context including Lessons learnt for enhanced decision-making	 Communication, Outreach& Partnership Officer [Lead] Scientific Officer (Climate Change Adaptation)- Lead; - Quality Control Scientific Officer (Mitigation)-Lead – Quality Control Stakeholders 	On-going	To be estimated and included as part of all project proposals/ documents	Development Partner/ Donor/DOCC Budget	Knowledge sharing materials on local climate change developed	70%	30%
5.3.2 Utilize and strengthen existing networks and knowledge sharing mechanisms through organizing national-scale climate change summit meetings and events	 Communication, Outreach& Partnership Officer [Lead] Scientific Officer (Climate Change Adaptation)- Lead; - Quality Control Scientific Officer (Mitigation)-Lead – Quality Control Stakeholders 	On-going	To be estimatedand included as part of all project proposals/ documents	Development Partner/ Donor	# National climate change summits/events organized	80%	Ongoing
5.3.3 Support and promote knowledge management systems that build on increased accessibility of information and communications	 Communication, Outreach& Partnership Officer [Lead] Scientific Officer (Climate Change Adaptation)- Lead; - Quality Control Scientific Officer (Mitigation)-Lead – Quality Control Stakeholders 	2025-2030	10,000,000	Development Partner/ Donor	Anew knowledge management systems developed	50%	20%Ongoing
5.3.4 Facilitate the development of a		2025-2030	To be estimated	Development	Aclimate	0%	100%

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climate change data sharing policy	 Communication, Outreach& Partnership Officer [Lead] Scientific Officer (Climate Change Adaptation) - Lead; - Quality Control 	and included as part of all project proposals/documents	Partner/ Donor	change data sharing policy developed
	Scientific Officer (Mitigation)-Lead – Quality			
	Control			
	Stakeholders			



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Strategic Goal: Identify and provide support to explore and strengthen cooperation on knowledge and information exchange

Focus Area 4: Lessons Learned

Key Actions: Enhance lessons learned processes and use of lessons learned in programmes and projects

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
5.4.1 Collaborate with relevant stakeholders to gather, record and share lessons learned from climate change related project activities, events and exercises to inform planning, policy and practice	 Communication, Outreach& Partnership Officer [Lead] Scientific Officer (Climate Change Adaptation)-Lead; - Quality Control Scientific Officer (Mitigation)- Lead – Quality Control Stakeholders 	2025-2030	10,000,000	Development Partner/Donor	#Lessons learntcompiled and shared on web portal	70%/30%	30%/100%

Strategic Goal:Identify potential collaborations and support R & D activities within the department and outside on climate actions and climate scienceFocus Area 5:Data AnalysisKey Actions:Enhance Data Analysis

	Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
	5.5.1 Coordinate with relevant stakeholderson climate change data collection and establishing a central database to collect, store and enable access to relevant climatechange data	 Relevant Scientific Officer Stakeholders 	2025-2030	50,000,000	Development Partner/Donor	Climate change database established	20%	100%
	5.5.2 Facilitate partnerships with relevant stakeholders though memoranda of understanding on national, regional and international level to enhance climate change data collection, sharing and analysis	 Relevant Scientific Officer Stakeholders	2025-2030	DoCC Budget	Development Partner/Donor	#MOU's and partnership agreementssigned	60%	Ongoing [ongoing as per reviews and evolving needs]
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ategic Goal: Mainstreaming Climate Change into sectoral plans, policies and budgets of relevant line ministries

Focus Area 1: Mainstreaming Climate Change

Key Actions: Integrating climate change into policy, plans and processes across the board

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
6.1.1 Develop a rapid screening/assessment tool kit or ready reckoner to mainstream climate change across the government policies and decision making process	• All Staff	2025-2030	25,000,000	Development Partner/ Donor	 Rapid assessment toolkit for mainstreaming climate change developed 	70%/30%	30%/100%

Strategic Goal: Awareness and capacity building programmes for stakeholders within Vanuatu on Climate Science, Variability and associated Climate Actions (Mitigation, Adaptation, cross-cutting) strengthened

Focus Area 2: Capacity Building

Key Actions: Training and capacity building on climate change

Activities	ies Responsibility		Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
6.2.1 Strengthen capacity via a gap analysis and the development of a need-based capacity building programme for DoCC staffon all aspects climatechange	 Relevant Scientific Officer Stakeholders	2025-2030	10,000,000	Development Partner/ Donor	 #Need based capacitybuilding programme developed for DoCC staff 	60%/40%	40%/60%
6.2.2 Develop an on-going training and capacity building programme for efficient utilization of the integrated MRV tool, sustainable GHG inventory management and other relevant tools	 Relevant Scientific Officer Communication, Outreach & Partnership Officer Stakeholders 	2025-2030	10,000,000	Development Partner/ Donor	 On-going training programme developedfor integrated MRV tool and GHG inventory management 	60%/40%	60%/40%
6.2.3 Collaborate with relevant stakeholders to develop advocacy, aducational and informal capacity building and training programmes on climate change, traditional knowledge and Gender Equality and Other Vulnerable Group Inclusion	 Relevant Scientific Officer Finance and Admin Officer Stakeholders 	2025-2030	20,000,000	Development Partner/ Donor	 #Focused capacity programmes developed and facilitated 	60%/40%	60%/40%

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Strategic Goal: Identify and provide support to explore and strengthen cooperation on knowledge and information exchange

Focus Area 3: Partnership Development

Key Actions: Collaboration and Communication

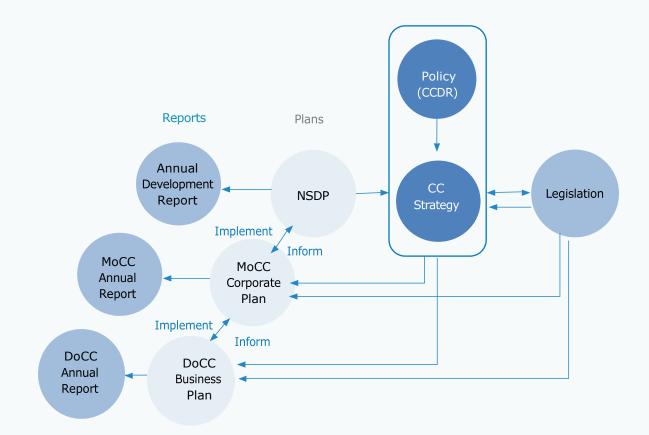
Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
6.3.1 Develop collaboration mechanism with international and national stakeholders on climate change adaptation or mitigation related planning, research, outreach and project delivery activities to increase the effectiveness and efficiency of climate actions.	 Relevant Scientific Officer Finance and Administration Officer Stakeholders 	2025-2030	20,000,000	Development Partner/Donor	Collaborative mechanism developed	50%	100%

Operation Priorities

Activities	Responsibility	Timeframe	Total Budget (VUV)	Budget Source	Outputs	2025 (% of achievement)	2030 (% of achievement)
6.4.1 Staff Appraisal	Director supported by Finance and Administration Officer	1st Qtr. of every year	DoCCBudget	Internal	Staff appraisal reports	100%	100% - Ongoing
6.4.2 Annual departmental budget preparation	All Staff	4th Qtr.ofevery year	DoCCBudget	Internal	 Departmental budget submitted to MEFM 	100%	100% - Ongoing
6.4.3 Preparation of biannual and annual Reports	AllStaff	2nd Qtr. of every year	DoCCBudget	Internal	Half yearly reports	100%	100% - Ongoing
6.4.4 Preparation of Annual Reports	 Communication, Outreach & Partnership Officer Scientific Officer (Monitoring & Evaluation) 	1st Qtr. of every year	DoCC Budget	Internal	Annual report submitted to MoCC	100%	100% - Ongoing
6.4.5 Carry-out staff trackingand accountability	 Director Finance andAdministration Officer Scientific Officer (Monitoring & Evaluation) 	on-going	DoCC Budget	Internal	 Staff tracking and accountability reports 		
6.4.6 Periodic review of departmental structure, staffingand functioning	Director supported by Finance and Administration Officer	4th Qtr.ofevery year	DoCCBudget	Internal	Review reports		
6.4.7 Prepare and implement administrative process and procedure guidelines/manual	 Senior Officer (Procurement & Contracts) Finance and Administration Officer Support from all Staff 	2025	5,000,000	Development Partner/ Donor/DOCC Budget	Admin process and procedure manual developed	100%	100%

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DoCC's Integrated Approach for Planning and Budgeting Process



The DoCC acknowledges and applies an integrated planning and budgeting process i.e. decentralization of planning. The figure above illustrates how DoCCB usiness Plan aligns and links with other national policies and plans (i.e. MoCC Corporate Plan, NSDP etc) budgeting and M&E cycle including linkage of CCDRR Policy and climate change sector strategies to the legislation.

Presently, the extent to which budgeting and strategic planning inform each other is limited and budgets and corporate plans are usually developed based on the expectation that the next budget wouldbe equal or slightly higher than the previous budget. Nonetheless, there is scope within budget ceilings to allocate resources in a way that maximizes the performance against the targets and indicators. Ministry of Finance and Economic Management (MFEM) is the lead agency on annual budget preparations. This also includes the preparation of the detailed programme budgets as well as the

budget narrative which seeks to link the objectives and service targets of the programmes to their allocated budget. Another area wherein the link between budget allocations and the NSDP, CCDRR can be strengthened is the preparation of New Policy Proposal process (NPPs). NPPs are funded by an increasing proportion of the national budget (around 10%) set aside each year for new initiatives. While NPPs are sometimes used to plug financial gaps, essentially NPPs are intended as operational budgets for new activities and are seen as a flexible and effective tool for policy implementation. Department of Strategic Planning and Aid Coordination (DSPPAC) and MFEM have already established a process for mapping the proposed NPPs against the NSDP which would facilitate the allocation of funding against the budget policy priorities set out by the Government under the Public Financial Management Act. However, once NPPs are approved, there is little or no oversight with regards to the performance in implementing the NPPs, nor have there been any attempts to measure out the impact of these NPPs on NSDP outcomes.

Key Steps for Budgeting and Expenditures



Inception - Strategic Planning Preparation

- Obtain approved Budget Policy priorities from DoFT & DSSPAC.
- Involve other Senior Staff to put in ideas for NPP's aligning with the NSDP, Policy priorities.
- Submission of NPP's and budget from June to July each year.



Endorsement by the Director and DG (MoCC) on NPPs

Executive within the Ministry endorse the NPP before submission



Approval of NPPs by Council of Ministers (COM)

MBC (Ministerial Budget Committee) has to endorsed the NPP's and submit to DCO (Development Committee for Official) for information and to COM for approval



Finance Requisition (Procurement and Expenses)

- Finance Officer submits cash flow to finance to distribute the approved funds according to the projected work plan.
- Any payments to be processed has to follow the finance & Procurement processusing the Requisition form



Finance Officer approval Finance has to verify with budget plan before approval of payments be done



6

Finance Recording

All LPO's must have an electronic and hard copy before delivering to the supplier



Approval by Director

STEP 9

Approval by Finance Department

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Monitoring and Evaluation

The detailed M&E framework developed under the NSDP has been the guiding process for structuringthe M&E framework for the DoCC SP. The M & E framework also act as a project management tool that includes and recognizes the role of all actors and ensures all stakeholders are informed of the process, outputs and outcomes.

The Monitoring and Evaluation Policy (MEP) of GoV, establishes common structures and standards for effective M&E to improve efficiency, effectiveness and resilience of service delivery. Furthermore, the MEP is linked to the government's overall strategic policy framework through the NSDP, and Goal Society 6: Strong and Effective Institutions, which aims to achieve and Policy Objective SOC 6.9.

Key Features of M&E

The M&E has multiple dimensions but the key focus is on capturing the outcomes of DoCC activities and projects and operational requirement. The process and the approach in the NSDP M&E Framework, the National M&E Policy, the MoCC Corporate Plan and guidelines and the NPF are consideredfor DoCC M&E. The M&E officer is responsible for implementing M&E updates and reporting including projects progress, budgeting and operations. The M&E Officer implements an M&E Framework and ensures the regular tracking and reporting on progress towards achieving the plan. The M&E officer also ensure that monitoring information is shared between various levels of hierarchy within the department and the MoCC, with each level informing the next level (vertical sharing) with regard to progress and achieving the desired results. Furthermore, M&E also ensure that thereis sharing of information within levels (horizontal sharing) regarding both collection and analysis of data and performance information. The M&E reporting includes analyzing and reporting of data that assists decision makers to adjust and implement improvements in projects, policies, and programs.

M&E Indicators

M&E indicators are defined for each activity and sub-activity (SMARTER Methodology); Indicators are a unit of measurement that specifies what isto be measured along a scale or dimension, but does not necessarily indicate direction or change. Indicators are a qualitative or quantitative means of measuring an output or outcome, with the intentionof gauging performance and results.

Key M&E Reports

- Monthly Report
- Quarterly Report
- Quarterly Report on Assets, Joint activity withdomestic, regional, international, donor agency
- Six-Monthly Report (SMR)
- Annual Report



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Proposed Revenue Generation Options

As a government agency, the revenue generation options for the DoCC are very limited. The department essentially cannot function and operatelike a business entity and charge fee for the services. Nonetheless, the department may explore some potential options and opportunities to unlock inflow of revenues through domestic and international climate finance mechanisms. Some of the potential initiatives are discussed here:

International Climate Finance Architecture

The global climate finance architecture is a bit complex and always evolving as the funds flow mechanism follows various channels both within and outside the UNFCCC framework including bilateral and regional initiatives. A growing number of countries are also setting up their own national climate change fund that receives funding throughvarious channels under the climate finance architecture in an effort to coordinate and align contributor interests with national and international priorities.

On similar lines, the DoCC could explore appropriate opportunities and mechanisms for accessing climate finance under the existing global climate finance architecture. however

The types of climate finance available vary from grants and concessional loans to guarantees and private equity. The architecture has differing

structures of governance, modalities and objectives. The proliferation of climate finance mechanisms across the board also increases.

Collaboration on Climate Change MRV

The DoCC is mandated to design, develop and implement MRV system for climate change activities (both mitigation and adaptation) including

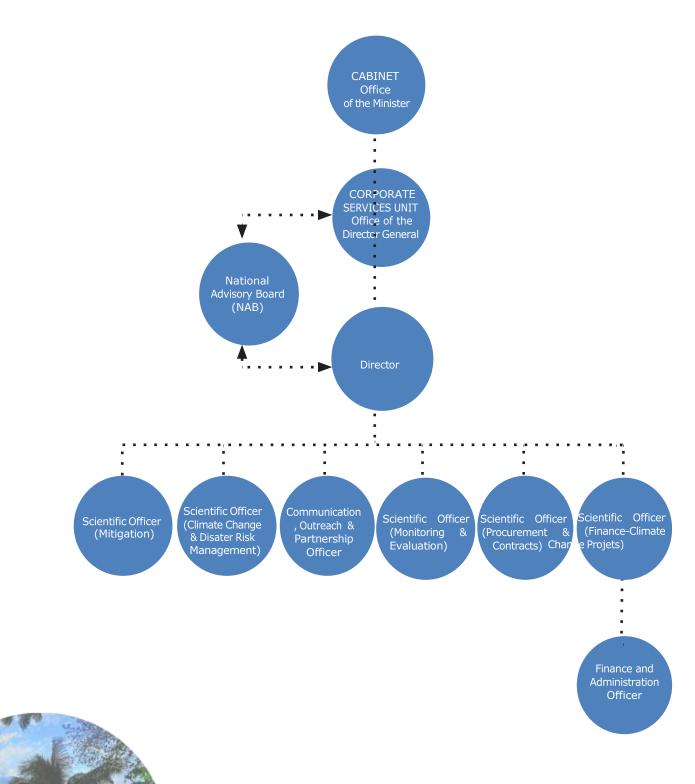
awareness, capability building and knowledge networking. The NDC integrated MRV system and online tool covering the energy sector is already in place. Under the current NDC update programme, the MRV tool is envisaged to be enhanced to expand the scope to cover other mitigation sectors and adaptation priorities. Beingfirst of its kind integrated MRV tool in the region, there are potential opportunities for the DoCC to collaborate with relevant line ministries and otherstakeholders (Private, CSO's) to provide support on design, development and implementation of MRV system related to policy, programme and

projects developed and implemented by respectiveagencies. The DoCC may also explore collaborativeopportunities based on fixed fee or revenue sharing model. These opportunities can be explored domestically or in collaboration with regional agencies, public and private sector. As an example, certain percent of fee can be levied in lieu of climate change (mitigation/adaptation) MRV services provided for other agencies. Similarly, a fixed fee or revenue sharing can be levied in lieu of conductingworkshops, capacity building exercise, awareness programme etc.

Contribution (levy) for Climate Change Adaptation

The DoCC may consider introducing a small levy as apercentage of carbon revenue from sales of carbon credits from the climate change mitigation projects in Vanuatu under any market or non-market-based mechanism. Similar levy can be introduced for international travelers, tourism and aviation industry to offset their emissions. The collected levy can be used to support implementation of climate change adaptation activities in Vanuatu.

The DoCC Organogram



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Annex1:

Strategic Priorities and Actions

PILLAR 1 (SOCIETY):

Responsible & capable state institutions delivering quality public services to all citizens

NSDP Pillars and G	Goals	Policy Objective	Activities
St Vibrant Collural Identity	A nation based on traditional governance and Christian principles, which underpin our culture and continue to bestow life skills and knowledge to future generations	Soc 1.2 Preserve and enhance cultural and traditional knowledge	 Incorporate traditional knowledge and practices into MCCA ESSF Frameworks for CCDRR activities, projects/ programs (as per CPEIR/ Climate Finance Review) Refer ENV 3.5.2
in 2 Statication	An inclusive, equitable and quality education system with life-long learning for all	Soc 2.4 Increase higher education opportunities, including technical and vocational training	• Support development of technical engagement & skills by supporting Work Placement, Open Days, Cadetships, Internships, awareness programs, TVET courses and mentoring programs
C 6 Strong and Effective E	A dynamic public sector with good governance principles and strong institutions delivering the support and services expected by all citizens of Vanuatu	Soc 6.1.2 Track annually No.# of DoCC Officers receiving relevant qualifications	 Ensure DoCC Department Business Plans and budgets have funding to operationalize training as per MCCA HRD Strategy, Succession Plan, + Retirement Plan Ensure high performing staff and positions identified by Succession Planning are supported to receive scholarships
		Soc 6.4.1 Strengthen DoCC planning, reporting, resourcing (staff & infrastructure) and financial management capacity to meet Business Plan targets (Departmental)	• Ensure 70% of DoCC Business Plan KPIs are met annually
		Soc 6.8 Coordinate donor resources to align with national objectives	 Track # of plans and reports produced within MCCA which include the mainstreaming of CCDRR issues into planning and reporting Utilize CPEIR/Climate Finance Review and Climate Finance Roadmap frameworks to progress Vanuatu's NIE status to secure direct access to CC funding

PILLAR 1 (ENVIRONMENT):

Maintain a pristine natural environment on land and sea that continues to serve our food, cultural, economic and ecological needs, and ensures enhanced resilience and adaptive capacity to climate change and natural disasters

NSDP Pillars and G	Goals	Policy Objective	Activities
3 Sliðbfaster	A strong and resilient nation in the face of climate change and disaster risks posed by	Env 3.1 Institutionalise climate change and DRM governance, building institutional capacity and awareness Env 3.1.1 Improving the proportion of GoV Ministries with policies, budgets, legislation for CC & DRM	 Support the improving the proportion of GoV Ministries mainstreaming policies, budgets, legislation for CC & DRM
	natural and man-made hazards	Env 3.1.2 Institutional strengthening of NAB, Department of Climate Change and other MoCC Departments	 DoCC core staff vacancies are filled and salary secured on GoV payroll Secure TA and contract positions to strengthen DoCC
		Env 3.1.3 Alignment of sector stakeholder programs and CC/DRR policy & legislation	 Mainstream Climate Change and Disaster Risk Management strategies into sectoral policies and plans
		Env 3.4 Promote strengthened resilience & adaptation to climate related, natural and man-made hazards Env 3.4.1 Percentage of public schools using the climate change and Disaster Risk Reduction modules in national curriculum	• Promote strengthened resilience & adaptation to climate related, natural and man-made hazards by supporting development and use by schools & technical training institutions of climate change disaster risk reduction modules in national curriculum at all levels
		Env 3.4.2 Number of communication and partnership activities and awareness programs established targeting issues such as climate change adaptation & resilience	 Implement and track communication & partnership strategies targeting CCA and resilience targeting issues such as climate change adaptation and resilience
		Env 3.5.2 Access available financing for CCA and DRM	 Progress direct access by implementing and updating Climate Finance Roadmap, CPEIR Review and by support and strengthen institutional frameworks i.e. NAB and Climate Finance Working Group to implement CPEIR, Climate Finance Review and Roadmap Utilize partnerships with national, regional and international partners to secure funds
		Env 3.2.1 Improve monitoring and early warning systems	 Establish, maintain + improve monitoring and early warning systems through installation of multi-hazard warning systems with maintenance plans in place
		Env 3.2.2 Proportion of population with access to early warning technology	 Expand annually the proportion of population with access to early warning technology Undertake a restructure of VMGD establishing a Research Division

NSDP Pillars and Goals	Policy Objective	Activities
	Env 3.2.3 Increase knowledge and scientific research in atmospheric and earth sciences	 Improve number of research papers and research proposals in atmospheric or earth sciences supervised or in collaboration with VMGD
	Env 3.4 Promote strengthened resilience & adaptation to climate related, natural and man-made hazards	• Integrate climate information services for resilient development in Agriculture, Water, Fisheries, Tourism, Infrastructure and Health
	Env 3.4.2 Implement and track communication & partnership strategies targeting CCA and resilience (refer DoCC ADR	 Establish & implement communication & partnership strategies targeting issues such as climate change adaptation, mitigation, resilience and risk reduction

PILLAR 3 (ECONOMIC):

Ensure we have a stable economy based on equitable, sustainable growth that creates jobs and income earning opportunities accessible to all people in rural and urban areas

NSDP Pillars and C	Goals	Policy Objective	Activities
2 Improve	Sustainable and well-maintained infrastructure and services for all, through inclusive and effective partnerships	Eco 2.9 Increase access to and use of information and communication technologies, including online government services i.e. Funding opportunities, CC proposal forms	Improve access to online DoCC services
9 4 Create Jobs and Business Oppertunities	An enabling business environment, creating opportunities and employment for entrepreneurs throughout Vanuatu	Eco 4.9.1 Strengthen government and private sector dialogue through PPPs to deliver MCCA contracts (GoV) and donor	 Seek PPP initiatives (where cost effective) to deliver DoCC initiatives Seek direct access accreditation for GoV and local private sector and civil society agencies
3 <u>Rtragethen</u> Communities	A strong rural economy that creates opportunities, enables the development of rural communities and increasingly contributes to national prosperity	Eco 3.6 Improve the provision of Government services to rural areas	 Enable public service delivery of climate change activities for rural projects

Annex2

Climate Change Activity Mapping

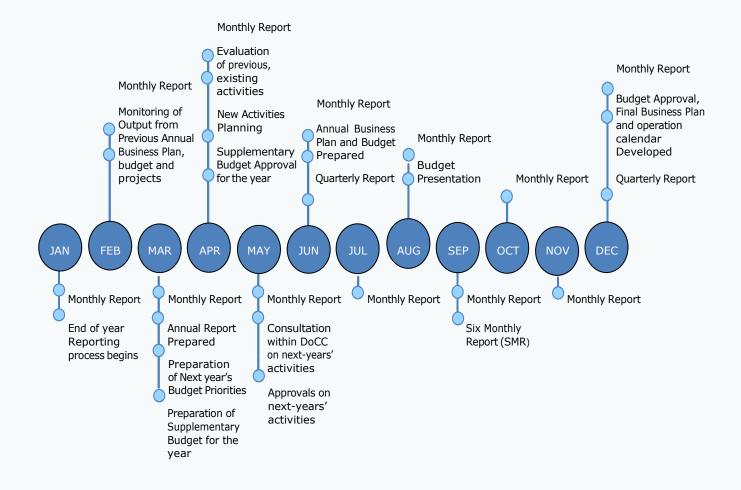
SMART Indicators from NSDP	SDG ADR	Activities	Target	Verification/ Reporting
Soc 1.2 Preserve and enhance cultural and traditional knowledge	SDG 11.4 (Tier 3)	Incorporate traditional knowledge and practices into MCCA ESSF Frameworks for CCDRR activities, projects/programs (as per CPEIR/ Climate Finance Review) Refer ENV 3.5.2	2021	 Options Paper developed Draft ESSF developed
Soc 2.4 Increase higher education opportunities, including technical and vocational training	SDG 4.3.1 (Tier 2)	Support development of technical engagement & skills by supporting Work Placement, Open Days, Cadetships, Internships, awareness programs, TVET courses and mentoring programs	On- going	HR Reports in Annual Report
Soc 6.1.2 Track annually No.# of DoCC Officers receiving relevant qualifications	SDG 16.61 (Tier 1) SDG 16.6.2 (Tier 3)	Ensure DoCC Department Business Plans and budgets have funding to operationalize training as per MCCA HRD Strategy, Succession Plan, + Retirement Plan	By 2021 12.5% increase	 MCCA Annual Report tracks DoCC training. Capability Assessments done
-		Ensure high performing staff and positions identified by Succession Planning are supported to receive scholarships	By 2021 12.5% increase	 Training Report (#s, gender, type) provided for MCCA Annual Report
Soc 6.4.1 Strengthen DoCC planning, reporting, resourcing (staff & infrastructure) and financial management capacity to meet Business Plan targets (Departmental)	SDG 16.6.1 (Tier 1) ADR 6.4.1	Ensure 70% of DoCC Business Plan KPIs are met annually	70% by 2021	 ADR Indicators met for DCC Annual Report tracks % Business Plan KPIs achieved
Soc 6.8 Coordinate donor resources to align with national objectives	SDG 13.a.1 (Tier 3)	Track # of plans and reports produced within MCCA which include the mainstreaming of CCDRR issues into planning and reporting	2019 2020 2021	 % DoCC plans and reports reflecting CCDRR
		Utilize CPEIR/Climate Finance Review and Climate Finance Roadmap frameworks to progress Vanuatu's NIE status to secure direct access to CC funding	2021	 NIE status achieved for 1 Fund
Env 3.1 Institutionalise climate change and DRM governance, building institutional capacity and awareness Env 3.1.1 Improving the proportion of GoV Ministries with policies, budgets,	SDG 13.2.1 (Tier 3) ADR 3.1.1	Support the improving the proportion of GoV Ministries mainstreaming policies, budgets, legislation for CC & DRM	By 2021 25% of GOV Ministries	M&E Officer DoCC to track and report
legislation for CC & DRM				

SMART Indicators from NSDP	SDG ADR	Activities	Target	Verification/Reporting
Env 3.1 Institutionalise climate change and DRM governance, building institutional capacity and awareness Env 3.1.1 Improving	SDG 13.2.1 (Tier 3) ADR 3.1.1	Support the improving the proportion of GoV Ministries mainstreaming policies, budgets, legislation for CC & DRM	By 2021 25% of GOV Ministries	M&E Officer DoCC to track and report
the proportion of GoV Ministries with policies, budgets, legislation for CC & DRM				
Env 3.1.2 Institutional strengthening of NAB, Department of Climate	SDG 13.2.1 (Tier 3)	DoCC core staff vacancies are filled and salary secured on GoV payroll	50% by 2021	 Annual Report on staffing
Change and other MoCC Departments	ADR 3.1.2	Secure TA and contract positions to strengthen DoCC	On Going	 Annual Report on TA and contracting
Env 3.1.3 Alignment of sector stakeholder programs and CC/DRR policy & legislation	SDG 13.2.1 (Tier 3) ADR 3.1.3	Mainstream Climate Change and Disaster Risk Management strategies into sectoral policies and plans	25% of all Sector polices & plans have climate change and DRM strategies embedded	 Annual Report Published Sectoral Polices & Strategic Plans
Env 3.4 Promote strengthened resilience & adaptation to climate related, natural and man- made hazards Env 3.4.1 Percentage of public schools using the climate change and Disaster Risk Reduction modules in national curriculum	SDG 13.3.1 (Tier 3) ADR 3.4.1	Promote strengthened resilience & adaptation to climate related, natural and man-made hazards by supporting development and use by schools & technical training institutions of climate change disaster risk reduction modules in national curriculum at all levels	By 2021 21.5% of GoV schools	 Reports on schools and TVET using CC DRR modules in curriculum
Env 3.4.2 Number of communication and partnership activities and awareness programs established targeting issues such as climate change adaptation & resilience	SDG 13.3.1 (Tier 3) ADR 3.4.2	Implement and track communication & partnership strategies targeting CCA and resilience targeting issues such as climate change adaptation and resilience	By 2021 15% of islands reached	 M&E Officer DoCC to track coverage under MCCA projects NAB projects that include multiple partners NAB portal usage statistics
Env 3.5.2 Access available financing for CCA and DRM	SDG 13.2.1 (Tier 3) ADR 3.1.2	Progress direct access by implementing and updating Climate Finance Roadmap, CPEIR Review and by support and strengthen institutional frameworks ie NAB and Climate Finance Working Group to implement CPEIR, Climate Finance Review and Roadmap	By 2021, at least one new accreditation	 Climate Finance Road Map reviewed and progressed Reports on Accreditation progress to Adaptation Fund and Green Climate Fund Amount funding secured Statistics from CF Tracking Tool
		Utilise partnerships with national, regional and international partners to secure funds	2019, 2020, 2021	 10 million US\$ per year

SMART Indicators from NSDP	SDG ADR	Activities	Target	Verification/Reporting
Env 3.2.1 Improve monitoring and early warning systems	SDG 13.b.1 ADR 3.2.1	Establish, maintain + improve monitoring and early warning systems through installation of multi-hazard warning systems with maintenance plans in place	25% of provinces with systems by 2021	 Annual Report & ADR Reporting
Env 3.2.2 Proportion of population with access to early warning technology	SDG 13.3.1 (Tier 3) ADR 3.2.2	Expand annually the proportion of population with access to early warning technology	20% of provinces with systems by 2021	 Business Plan sets annual target Annual Report Six Monthly Report
Env 3.2.3 Increase knowledge and scientific research in atmospheric and earth sciences	SDG 13.3.1 (Tier 3) ADR 3.2.3	Undertake a restructure of VMGD establishing a Research Division	2019	Research Unit in new VMGD restructure
		Improve number of research papers and research proposals in atmospheric or earth sciences supervised or in collaboration with VMGD	2020, 2021	 % increase in publications or research proposals No # of collaborative research projects
Env 3.4 Promote strengthened resilience & adaptation to climate related, natural and man-made hazards	SDG 13.3 (Tier 3)	Integrate climate information services for resilient development in Agriculture, Water, Fisheries, Tourism, Infrastructure and Health.	50% by 2021	Business Plan sets annual targetAR and SMR reports
Env 3.4.2 Implement and track communication & partnership strategies targeting CCA and resilience (refer DoCC ADR	SDG 13.3.1 (Tier 3) ADR 3.4.1	Establish & implement communication & partnership strategies targeting issues such as climate change adaptation, mitigation, resilience and risk reduction	15% of islands by 2021	 Training reports in Annual Reports on #s and communities
Eco 2.9 Increase access to and use of information and communication technologies, including online government services ie Funding opportunities, CC proposal forms	SDG 17.8.1 (Tier 1)	Improve access to online DoCC services	20% increase by 2021	 Annual Report details usage and initiatives
Eco 4.9.1 Strengthen government and private sector dialogue through PPPs to deliver MCCA contracts (GoV) and donor	SDG 17.17.1 (Tier 3)	Seek PPP initiatives (where cost effective) to deliver DoCC initiatives Seek direct access accreditation for GoV and local private sector and civil society agencies	By 2020 increase by 10%	 Annual Report details # IBC or CBC contracts or joint ventures # direct access entities accredited
Eco 3.6 Improve the provision of Government services to rural areas	SDG 17.17.1 (Tier 3)	Enable public service delivery of climate change activities for rural projects	2019,2020, 2021	 Projects delivered by DoCC in rural areas reported in Annual Report by # and value

Annex3:

DoCC Planning, Budgeting and Reporting Calendar



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